Entrepreneurship Education and Youth Unemployment Problem in Nigeria: Do Facilities On Ground Commensurate Course Delivery?

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ABSTRACT

This study has investigated on ICT employment generation and entrepreneurship education at FUTM. A survey instrument was used to collect data from 200 student respondents from seven schools at FUTM. The study probed students' perceptions concerning the state of existing facilities in their schools whether these facilities can support the needs of entrepreneurship programme and entrepreneurship course offered at the University, FUTM. Overall, findings from the study revealed that, facilities for teaching and learning of entrepreneurship were inadequate except lecture halls, library, transport and furniture. Generally, the respondents perceived instructional strategies and assessment techniques to be effective. Similarly the findings suggest that, the recommended teaching and learning methods as well as the assessment techniques were not effectively utilized, as teaching tends to be more theoretical and not practical in nature. The study proffers that the provision of university entrepreneurship education with availability of adequate facilities would only but boosts entrepreneurial intention and activities among the student youth. Finally, the study concludes by suggesting that the provision of adequate resources is very necessary to effective teaching and learning of the Entrepreneurship Course in this University, FUTM.

Keywords: Technology and entrepreneurship, ICT employment generation, entrepreneurship education, entrepreneurship courses, ICT and entrepreneurship

INTRODUCTION

One of the most serious socio-economic problems confronting developing and underdeveloped countries world over is youth unemployment and Nigeria as a nation is not exceptional in this case. In fact, the issue of unemployment has become even much more troublesome in many parts of the world. In Nigeria, however, the magnitude of this can be appreciated if accurate statistics could be obtained from the Federal Bureau of Statistics on the number of unemployed youths roaming the streets of Nigerian towns and cities. In this regard, the National Manpower Board and Federal Bureau of Statistics showed that Nigeria has a youth population of eighty (80) million representing 60 percent of the total population of the country. Sixty four (64) million of them are unemployed while one million six hundred thousand (1.6 million) are underemployed (Awogbenle & Iwuamadi, 2010).

The issue of unemployment is a major problem that has bedeviled the lives of many Nigerian youth causing frustration, dejection and dependency on family members and friends, who also have their own problems to contend with. Notably, it is not difficult to conclude that the high rate of unemployment among the youths in Nigeria has contributed tremendously to the high rate of poverty and insecurity in the country. Unemployment is a worldwide economic phenomenon, causing poverty and destituteness. In recent times, there have been notable adverse social, economic and political developments in Nigeria, a consequence of youth unemployment and underemployment, particularly exemplified by increasing militancy,
violent crimes, kidnapping, restiveness and political instability. The Nigerian situation is further compounded by the recent global financial crisis that has crippled businesses and the prospect of securing jobs for young people (Fanimo & Olayinka, 2009). Adejumola and Tayo-Olajubulu (2009) mentioned that unemployment has been identified as one of the major causes of social vices, including armed robbery, destitution, prostitution, political thuggery, kidnapping and many more. Musari (2009) concurred that about 4.5 million enter the labour market every year without any hope of getting employment for life sustenance. The precarious situation has left the youths in a vicious cycle of poverty that daily erodes their self-confidence and bright future.

NIGERIAN YOUTHS AND CONCEPT OF UNEMPLOYMENT

Youths occupy an important position in any society. They are *sine qua non* of society and nation. They are the leaders of tomorrow and tend to out-number the middle-aged and the aged (Onyekpe, 2007). The youth are the foundation of a society in the sense that their energies, inventiveness, character and orientation define the pattern of development and security of a nation. It is through their creative talents and labour power that a nation makes giant strides. The youth comprise of a particular cluster of the national population laden with sensitivity, energy, activeness and the most industrious and productive echelon of society (The National Youth Development Policy, 2001). Also, the youth are most volatile and yet the most vulnerable segment of the population in terms of social-economic, emotion and other aspects (Anasi, 2010). The youth are defined as people aged between 18 and 35 and they constitute about 40 percent of the more than 167 million people of Nigeria. The Nigeria unemployment rate is projected at over 11 percent compared to the average rate of 9.5 percent in sub-Saharan Africa (The National Youth Development Policy, 2001). The National Bureau of Statistics (2004) revealed that, young people aged between 15 and 24 years account for 52.9 percent of unemployed people, while those aged between 25 and 44 years accounted for 41.1 percent. Therefore, those in the age bracket of 15 and 44 years account for 94 percent of the total unemployed persons in Nigeria (Osibanjo, 2006).

Several factors are said to be consequential to Nigeria youth unemployment. However, one cogent factor being that of population growth. Nigeria has continued to experience high rate of population growth since the discovery on oil in the early sixties and coupled with economic boom that followed in the seventies. This increasing population growth has produced an overwhelming increase in the youth population thereby resulting in an increase in the size of the working age population. Related to the rapid population growth is the massive rural-urban migration by the youth. Another factor of youth unemployment is lack of employable skills due to inappropriate school curricula, where analysts have posited that the skills that most job seekers in Nigeria possess do not match the needs and demands of employers. Yet another factor is the perception of policy makers and the youth themselves about employment. To the policy makers and the youth, employment means a job with salary and working for someone else. It is this perception that has continued to influence the institutions in Nigeria that provide skills and training (Ajufo, 2013).

STATEMENT OF PROBLEM

The entrepreneurship course is a diverse and multidisciplinary based concept which draws on many other fields of social sciences. The issue of concern is the reconciliation of the teaching methods and effective use of teaching and learning materials as well as the assessment criteria used by the lecturers. Though, teaching aids or materials (such as Textbooks, computers, Television and Video, CDs) that will add to the effectiveness of teaching are generally inadequate in most tertiary institutions in the country. Premised on this issue, this
study probes the whether the facilities on ground support the Entrepreneurship course delivery amongst the surveyed Schools at FUTM. It is therefore expected that assessment of students’ perceptions in entrepreneurship course, and the teaching and learning effectiveness about this course will be revealed. Consequently, revamping of the course delivery method will be effected to meet the required objectives that were set for the course.

RESEARCH QUESTIONS

1. What are the most highlighted available facilities for entrepreneurship course in the University?
2. From the students’ perceptions, how often do lecturers use the available curriculum materials / resources?
3. How comparable are lecturers’ inputs in relation to entrepreneurship course timetable in the University?
4. How frequent do the respondents claimed that lecturers use the different instructional strategies in their teaching in the University?
5. What is the perception of students regarding the assessment method of entrepreneurship course in the University?

DESIGN AND METHOD

Data Collection

The respondents of this study are the bachelor degree programme students at the Federal University of Technology, Minna. As of 2010/2011 academic session, the student population stands at 13,114.

The method of data collection was a survey questionnaire with three point Likert scale. The researcher asked the respondents to specifically indicate their perceptions as to the entrepreneurship course in term of availability of resources, effective utilisation of available resources, effectiveness of the instructional strategies, and assessment techniques. The data was computed and analysed using a descriptive method.

The target population was defined and restricted to include all undergraduate students of the Federal University of Technology, Minna for the 2011 / 2012 academic year. The sample size was determined following Yamane (1967) as:

\[ n = \frac{N}{1+N(e^2)} \]

Where ‘n’ is the sample size; = error level (1 – confidence level), and is the estimated total number of Bachelor students who are currently registered in the University. Assuming 90% confidence level, e = 0.10 and a population of 13,114 give a sample size of approximately 99. This was proportionally distributed across seven schools within the Federal University of Technology, Minna. Although, 200 questionnaires were distributed, only 166 good questionnaires were returned, and only students from three schools (School of Information and Communication Technology, School of Engineering and Engineering Technology, School of Environmental Technology) actually returned well-completed questionnaires, while students from the rest of the schools failed to respond. The sample comprises 96 students from School of ICT, 32 students from School of Engineering and Engineering Technology, and 38 Students from School of Environmental Technology. Convenience sampling technique was used to select the respondents for the study.
FINDINGS AND DISCUSSIONS

Availability of Facility for Entrepreneurship Course

With regard to availability of Facility for Entrepreneurship Course, Table 1 (below) presents responses as to whether certain facilities are available for the Entrepreneurship Course. The facilities considered are lecture halls, furniture, library facility and means of vehicular transport. The data show that lecture halls are available for delivery of the Entrepreneurship Course since as many as 130 (78.3%) of the respondents indicated that they were available. The majority of the respondents 132 (79.5%) generally agreed that the University has available furniture for the Entrepreneurship Course. Again a high percentage 90 (54.2%) of the respondents said that library facility is available and being utilised for the Entrepreneurship Course. Lastly, from the table it was found that a number of the respondents, 114 (68.7%) were of the view that means of transport are available and can be accessed for the delivery of the Entrepreneurship Course. Lack of facilities has been implicated that the poor state of infrastructure in Nigerian universities is worrisome as the new entrepreneurship education will only complicate the situation while the state of infrastructure in Nigerian university system is, to say the least, embarrassing (Nwekeaku, 2013).

Table 1: Facilities Available for Entrepreneurship Courses

<table>
<thead>
<tr>
<th>Resources</th>
<th>Available</th>
<th></th>
<th>Not Available</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Freq</td>
<td>%</td>
<td>Freq</td>
<td>%</td>
</tr>
<tr>
<td>Lecture Halls</td>
<td>130</td>
<td>78.3</td>
<td>36</td>
<td>21.7</td>
</tr>
<tr>
<td>Furniture</td>
<td>132</td>
<td>79.5</td>
<td>34</td>
<td>20.5</td>
</tr>
<tr>
<td>Library Facility</td>
<td>90</td>
<td>54.2</td>
<td>76</td>
<td>45.8</td>
</tr>
<tr>
<td>Means of Transport</td>
<td>114</td>
<td>68.7</td>
<td>52</td>
<td>31.3</td>
</tr>
</tbody>
</table>

In fact, Umoru and Outu (2001) hold the view that the quality of an educational institution must be expressed in terms of the quality and quantity of its inputs. Those inputs, according to Umoru and Outu (2001) include the facilities, resources, equipment and educational materials. Therefore, the availability and utilisation of some of these facilities by students in pursuing the Entrepreneurship Course at the Federal University of Technology, Minna is bound to promote its effectiveness.

Curriculum Materials and Usage

As for the data on the usage of curriculum materials as stipulated in the Entrepreneurship Course are presented in Table 2. It exhibits the results of responses on the use of course outline, academic journal, electronic media and textbooks. According to the result, there is evidence to suggest that majority of the respondents, 140 (84.3%), often used the course outline, whilst another 26 (15.7%) of them indicated that it was rarely used as curriculum materials. The results of the data analysis on Table 2 suggest commonality among the use of academic journal as a curriculum material of Entrepreneurship Course. The data show that 96 (57.8%) of the respondents, being the majority, indicated that they often used academic journal, whilst 46 (27.7%) agreed that it was rarely used. On the use of television as an instructional aide as recommended by the Entrepreneurship Course of study, analysis did not find any appreciable number of respondents indicating that they used the electronic media
(television) as an instructional aide. As many as 66(39.8%) of the respondents indicated that they never used electronic media (television) as an instructional aide, out of 166 sample size.

Undoubtedly the use of computers by Entrepreneurship Course students as recommended in the programme of study is very relevant for effective teaching and learning. However as indicated in Table 2 only 96(57.83%) of the respondents indicated that they often use computers, whilst 34(20.5%) of the respondents indicated they rarely use the electronic media (computer) as one of the recommended curriculum materials.

<table>
<thead>
<tr>
<th>Table 2: Frequency of usage of Curriculum Materials Resources</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Resources</strong></td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td>Course Outline</td>
</tr>
<tr>
<td>Academic Journal</td>
</tr>
<tr>
<td>Television</td>
</tr>
<tr>
<td>Computers</td>
</tr>
<tr>
<td>Videos</td>
</tr>
<tr>
<td>Textbooks</td>
</tr>
</tbody>
</table>

The use of videos as instructional material in Entrepreneurship Course delivery enables the students to view role model entrepreneurs delivering speeches on how they were able to establish their own businesses; hence it promotes effective teaching and learning. Unfortunately, there is evidence in Table 2 to suggest that a clear majority of the respondents, 112(67.5%) mentioned that they rarely used the electronic media (video) as require in the programme of study, while 54(32.5%) indicated that they never used electronic media. The use of textbooks by students as an effective teaching and learning material cannot be over emphasised. However, the results show that quite a number of the respondents 148(89.2%) often used textbooks as one of the recommended curriculum materials. With adequate usage of Entrepreneurship Course textbooks, students were not denied access to reading materials before, during and after tuition to reinforce their understanding of the course materials. Moreover, this situation has not created opportunity for the lecturers to prepare and sell handouts (which may be of poor quality) at exorbitant prices to students. Undeniably, the importance of the textbooks to the successful implementation of any curriculum cannot be over-emphasised. Only 14(8.4%) respondents highlighted that they never used textbooks at all.

Adequacy of Lecturers and Period Allocated on Time- Table

In terms of the adequacy of lecturers and period allocated on time-table, Table 3 (below) compares respondent’s perception of adequacy of Entrepreneurship Course lecturers, and the period allocated on the time- table by schools. The Table shows that all the 96(57.8%) respondents from the School of Information and Technology were of the view that lecturers for Entrepreneurship Course were adequate. Also, they 96(57.8%) of the respondents believed that the period allocated on the time table for Entrepreneurship Course was adequate.

As for the School of Engineering, all the total number of 32(19.8%) respondents were of the view that lecturers for Entrepreneurship Course was adequate. Furthermore, 32(19.8%) of the
respondents from the school, believed that the period allocated on the time table for Entrepreneurship Course was adequate. In addition, all the total number of the 38 respondents from the school of Environmental Technology, 38(22.9%) were of the view that Entrepreneurship Course lecturers were adequate, whilst they all concurred that the period on time-table allocation was adequate.

Table 3: Comparisons of Availability of Inputs for Entrepreneurship Course by Schools

<table>
<thead>
<tr>
<th>Adequacy of Resources</th>
<th>Not Adequate</th>
<th>Adequate</th>
</tr>
</thead>
<tbody>
<tr>
<td>School</td>
<td>Freq</td>
<td>%</td>
</tr>
<tr>
<td>School of Information and Communication Technology Lecturers Period on time-table X X 96 57.8</td>
<td></td>
<td></td>
</tr>
<tr>
<td>School of Engineering and Engineering Technology Lecturers Period on time-table X X 32 19.8</td>
<td></td>
<td></td>
</tr>
<tr>
<td>School of Environmental and Environmental Technology Lecturers Period on time-table X X 38 22.9</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Instructional Strategies for Entrepreneurship Course at FUTM

Regarding the Instructional Strategies for Entrepreneurship Course at FUTM, Table 4 (below) shows the frequency of usage of seven different instructional strategies by the Entrepreneurship Course lecturers. These are lecture method, group discussion, project method, discovery - learning method, fieldwork method (industrial visit), interaction with entrepreneurs, and with agencies that give support to small scale industries.

With regard to the lecture method, Table 4 (below) shows that 134(80.7%) being the majority of the respondents, were of the view that the lecture method was often used by the Entrepreneurship Course lecturers, whilst 20(12%) indicated that it was rarely used.

Table 4: Frequency of Usage of Different Instructional Strategies

<table>
<thead>
<tr>
<th>Instructional Strategy</th>
<th>Often</th>
<th>Rarely</th>
<th>Never</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Freq</td>
<td>%</td>
<td>Freq</td>
</tr>
<tr>
<td>Lecture method</td>
<td>134</td>
<td>80.7</td>
<td>12</td>
</tr>
<tr>
<td>Group discussions</td>
<td>12</td>
<td>7.2</td>
<td>134</td>
</tr>
<tr>
<td>Project method</td>
<td>12</td>
<td>7.2</td>
<td>46</td>
</tr>
<tr>
<td>Discovery - learning methods</td>
<td>18</td>
<td>10.8</td>
<td>2</td>
</tr>
<tr>
<td>Field work (industrial visit)</td>
<td>4</td>
<td>2.4</td>
<td>18</td>
</tr>
<tr>
<td>Interaction with entrepreneurs</td>
<td>8</td>
<td>2.4</td>
<td>134</td>
</tr>
<tr>
<td>Interaction with agencies</td>
<td>2</td>
<td>1.2</td>
<td>140</td>
</tr>
</tbody>
</table>

The lecture method is one of the oldest methods of teaching, long before printing was invented. Today, the lecture method has undergone a complete transformation. The teacher selects a topic from the course content, states his own viewpoints on the issue, and substantiates as well as criticises other viewpoints from various sources. In view of the large number of students in class, the lecture method is seen as one of the best means of
transferring knowledge to students quickly, hence its popularity with the Entrepreneurship Course students at the Federal University of Technology.

The data in Table 4 suggest that 134(80.7%) of the respondents were of the view that group discussions is rarely used by Entrepreneurship Course lecturers. However significant number of respondents, 20(12%) stated that they never use group discussion as an instructional method. In this type of classroom discussion, the teacher raises a number of pertinent issues for the students to wrestle with. This presupposes that the lecturer has taken into consideration the fact that the students would be able to cope with the issues under discussion.

According to Tamakloe et al. (1996), for effective discussion to take place, the assumption is that students have assimilated data from experience gained from a field trip or a form of reading assignment. Since discussion demands a great deal of reflective thinking on the part of the students the rate of transmission of information and achieving goals in a lesson can be very slow. The method, however, is a powerful means of developing critical thinking in students: Tamakloe et al. (1996) state that, while the merits of discussion as a method of teaching is obvious, most lecturers are happy with the use of the method as a potent tool for generating effective learning. Students who are used to lecture method find it difficult to participate in a (group discussion) class.

Concerning the use of project method by the Entrepreneurship Course lecturers, Table 4 indicates that only 108(65.1%) stated it was never used, whilst as many as 46(27.7%) of the respondents, said that it was rarely used. The overcrowdings of the time table in tertiary institutions has brought to fore the need to make an increasing use of the project method. An increase in the use of the project method, according to Tamakloe et al. (1996), can cut down teacher-student contact hours more, especially in higher institutions like the Polytechnic, and to lay a good foundation for independent study. However, despite the advantages of this method, a high number of the respondents (154 or 92.8%) stated that their lecturers rarely or never use the project method in teaching. Only 12(7.2%) mentioned that they often use it. This means that learners are not being made to benefit from the advantages of the project method of teaching which promote independent study and research. This would no doubt affect the quality of the programme.

According to the data in Table 4, the majority 142 (85.5%) of the respondents indicated that the discovery –learning method was never used; 18(10.8%) said it was often used, whilst the remaining 2(1.2%) respondents indicated it was rarely used. The discovery –learning method, which is similar to the project method is rather characterised by the dominance of student activity. Jegede (2001) disclose that the discovery method is a necessary condition for learning the variety of techniques of problem solving, of transforming information for better use, indeed for learning how to go about the very task of learning. Unfortunately, only 20(12%) of the respondents stated that they have benefited from the discovery –learning method for learning in the Entrepreneurship Course. This would, undoubtedly affect negatively the Entrepreneurship Course’s delivery in University, Federal University of Technology, Minna.

On the use of field work method as an instructional strategy, the data in Table 4 shows that only 140(84.3%) said that fieldwork method was never used, another 18(10.8%) said it was rarely used and as many as 4(2.4%) of the respondents indicated that field work and industrial visit were often used as an instructional strategy for the Entrepreneurship Course. The results from the study, as indicated in Table 4 revealed that a good number of the respondents 140 (84.3%) stated that field work and industrial visits were never used as an instructional strategy for the Entrepreneurship Course. This shows that, despite the numerous benefits it
provides in enhancing teaching and learning, the Entrepreneurship Course lecturers in Tamale Polytechnic were not exploiting it to the full probably due to its few demerits. This situation may no doubt have serious repercussions on the effectiveness of the Entrepreneurship Course.

On the issue of interaction with entrepreneurs to promote practical training the majority 140(84.3%) of the respondents said that they rarely interacted with entrepreneurs, another 20(12%) said they never interacted with entrepreneurs. The idea of enabling Entrepreneurship Course students to interact with entrepreneurs is to encourage them to see the entrepreneurs as their role models and have the opportunity to learn at first hand from them what it takes to set up and run a successful enterprise. Unfortunately, out of the total number of 166 who reported on the item, as many as 134(80.7%) said they had never interacted with entrepreneurs. This situation, no doubt, had serious consequences on the effective delivery of Entrepreneurship Course at FUTM.

Assessment Techniques

Table 5 presents respondents perception on assessment techniques. Out of the total number of 166 who responded to this item of the questionnaire, 150(90.4%) agreed, whilst 12(7.2%) disagreed that their Entrepreneurship Course lecturers mark and return assignment and class test on time. The point that majority of the respondents were of the view that, Entrepreneurship Course lecturers in FUTM marked and returned students work, as required by the course suggests an effort to promote effective learning on the part of the lecturers, since prompt feedback to students assignment has positive implication for effectiveness.

The data show that majority of the respondents, 148(89.2%) out of the total number of 166 agreed, while 6(3.6%) disagreed and yet 8(4.8%) were not sure that the assessment techniques used by their lecturers was appropriate to the objectives of the course outline. Since the majority of the respondents agreed that the lecturers’ assessment techniques were appropriate to the objectives of the course outline, their perception on the Entrepreneurship Course was positive.

On the issues of varying assessment 118(71.1%) of the respondents agreed, while 38(22.9%) disagreed that their lecturers used a variety of assessment techniques. Therefore, since a majority of the respondents agreed that their lecturers used a variety of assessment techniques, it could mean that the perception of the respondents on Entrepreneurship Course assessment technique was positive.

Table 5: Respondents’ Perception on Assessment Method of Entrepreneurship Course

<table>
<thead>
<tr>
<th>Method of Assessment</th>
<th>Disagree</th>
<th>Agree</th>
<th>Not sure</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Freq</td>
<td>%</td>
<td>Freq</td>
</tr>
<tr>
<td>Always mark/return students work</td>
<td>12</td>
<td>7.2</td>
<td>150</td>
</tr>
<tr>
<td>Lecturers’ assessments are appropriate to Entrepreneurship Course objectives</td>
<td>6</td>
<td>3.6</td>
<td>148</td>
</tr>
<tr>
<td>Lecturers vary your assessment techniques</td>
<td>38</td>
<td>22.9</td>
<td>118</td>
</tr>
<tr>
<td>Lecturers identify your areas of strengths and weaknesses</td>
<td>6</td>
<td>3.6</td>
<td>154</td>
</tr>
<tr>
<td>Assessment reflects students achievement</td>
<td>120</td>
<td>72.3</td>
<td>46</td>
</tr>
</tbody>
</table>
Similarly, 154(92.8%) of the respondents agreed, while 6(3.6%) disagreed and 6(3.6%) not sure that their lecturers can identify areas of strengths and weaknesses of the students learning in the assessment. Lastly, 120(72.3%) agreed and 46(27.7%) not sure that assessment techniques reflect their achievement.

CONCLUSION

Entrepreneurship knowledge and skill is a strong prerequisite for both national and individual success. Therefore, every student should acquire the knowledge and skills of entrepreneurship. Hence, entrepreneurship should be included in all Universal Basic Education programme in Nigeria. In the past, children are taught in schools to go with the flow and follow the rules. They are programmed to learn and memorize facts instead of becoming independent thinkers. Entrepreneurship forces children to think “outside the box”, create unique solutions and lead others. This will make children become leaders at an early age, which will result in more income opportunities, self confidence and self reliance. Teachers should be adequately trained to cope with this new classroom challenge. Therefore, the training of reading teachers at the basic education (foundation level) is indeed a sine qua non to the effectiveness of entrepreneurship education in Nigeria. Enterprise and entrepreneurship are keys to sustainable growth and development of the nation’s economy. Hence the entrepreneurial skills should be taught across the reading curriculum for Basic Education in Nigerian schools in order to achieve the much desired national growth and development of this great country.

RECOMMENDATIONS

1. Education policy makers should include entrepreneurial skills in all facets of Nigerian educational levels, so that it forms part of our Basic Education Curriculum in the Country.

2. Specific training should be organised for teachers in order to make entrepreneurship education generally available and effective.

3. Teachers need to be equipped with the right skills, knowledge and attitudes to relevant pedagogies and learning environments that will help them to acquire entrepreneurial competences.

4. Better means should be devised to teaching all categories of students in the University the salient entrepreneurship courses so as to imbue in them the skills that will eventually make them self-reliant.

5. In light of this study, it is highly recommended that facilities that were mentioned to be inadequate in the University teaching and learning entrepreneurship courses should be improved on to ensure adequate delivery and mastery of the course as required.
REFERENCES


